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# The Global Quality Management System: Improvement Through Systems Thinking

*Suresh Patel*

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**The Global Quality Management System: Improvement Through Systems Thinking** Suresh Patel

**The Global Quality Management System: Improvement Through Systems Thinking** shows you how to understand and implement a global quality management system (GQMS) to achieve world-class business excellence. It illustrates the business excellence pyramid with the foundation of management systems at the system level, Lean System at the operational level, Six Sigma methodology at the tactical level, and business excellence at the strategy level.

Throughout the book, the author stresses the importance of the process—its identification, definition, improvement, and control using "turtle diagrams" and its extension to supplier, input, process, output, and customer (SIPOC) diagrams. The processes discussed include the human resource (HR) process, finance process, project management process, and the important "process of improving the process." The author also includes advanced processes to comply with ISO 9001, ISO/TS 16949, and AS 9100 standards, and elaborates on management improvement through extensive plan–do–check–act (PDCA) analysis and the problem-solving methodology involving the famous eight disciplines process ("8D").

As you put this book of knowledge into practice, you will discover the shifting roles of leaders and managers in your organization. It is not enough for leaders to merely continue past practices or support the work of others. Rather, leaders must lead the cultural transformation and change the mind-sets of their associates by building on the principles behind these excellent tools.

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